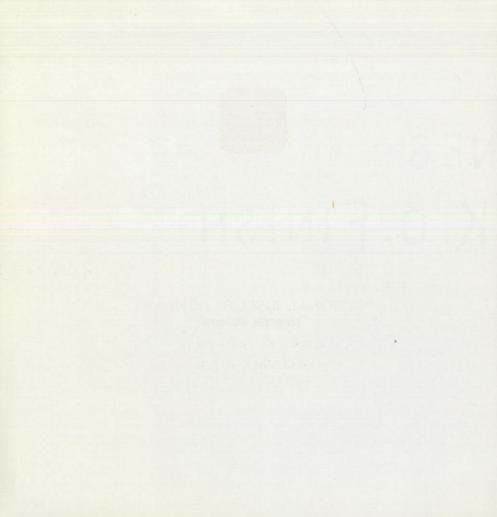


## NATIONAL BISCUIT COMPANY "Uneeda Bakers"

ANNUAL REPORT DECEMBER 31, 1934

motion



# To the Stockholders of NATIONAL BISCUIT COMPANY

The following Statements

show the

CONSOLIDATED BALANCE SHEET

and

INCOME AND EARNED SURPLUS

of the Company at the close of business

December 31, 1934.

### ASSETS

| Cash   | \$10,675,715.56                            |         |
|--|--|---------|
| U. S. Bonds (At Market Quotations)   | 1,036,402.34                               |         |
| Municipal Bonds (N. Y. City) (At Market Quotations) Note: \$396,500.00 Principal Amount U. S. and N. Y. C. Bonds Deposited for special reasons.                    | 11,920,608.75                              |         |
| Stocks and Securities (At Market Quotations)   | 89,801.06                                  |         |
| Accounts Receivable  | 2,383,597.24                               |         |
| Raw Materials, Supplies and Finished Product (At Cost or Market, whichever is lower, less Special Inventory Reserve of \$1,017,200.68, charged to prior earnings.) | 9,750,272.54                               |         |
| Total Current Assets   | \$35,856                                   | ,397.49 |
| Notes and Mortgages Receivable   | 168  | ,147.06 |
| Notes and Accounts of Officers an<br>(For Capital Stock Subscriptions)   | nd Employees 290                           | ,766.75 |
| Company's Capital Stock Purchased<br>for Resale to Employees<br>(At Market Quotations)   |  | ,672.07 |
| Plants, Real Estate, Machinery, I<br>(At Cost in Cash or Capital Stock, Less Allowances  | ntangibles, etc. 89,187 for Depreciation.) | ,601.57 |
| Prepaid Insurance and Deferred   | Charges 950                                | ,612.58 |
| Total  | \$126,815                                  | ,197.52 |
|  |  |         |

### BALANCE SHEET

### LIABILITIES

| Accounts Payable (Purchase Invoices, Pay Rolls, and other Accruals not due for payment.)              | \$1,791,919.88   |  |
|---|------------------|--|
| Common Dividend Payable<br>January 15, 1935   | 3,138,576.75     |  |
| Reserve for Federal and Foreign<br>Income Taxes   | 2,080,647.12     |  |
| Total Current Liabilities   | \$7,011,143.75   |  |
| Insurance and Contingent Reserves   | 8,406,266.86     |  |
| Capital Stock, Preferred (Par Value \$100.00—7% Cumulative) Shares authorized 250,000, issued 248,045 | 24,804,500.00    |  |
| Capital Stock, Common (Par Value \$10.00) Shares authorized 12,000,000, issued 6,289,448              | 62,894,480.00    |  |
| Earned Surplus  | 14,042,793.37    |  |
| Capital Surplus   | 9,656,013.54     |  |
| Total   | \$126,815,197.52 |  |

### CONSOLIDATED INCOME AND EARNED SURPLUS

| \$15,669,696.63 |   |
|-----------------|---|
| 651,285.62      |   |
|                 | \$16,320,982.25   |
| \$2,793,451.51  |   |
| 1,929,957.82    | 4,723,409.33  |
|                 | \$11,597,572.92   |
|                 | 20,381,456.24   |
|                 | 2,003,105.96  |
|                 | \$33,982,135.12   |
| \$1,735,699.00  |   |
| 15,065,066.00   |   |
| 3,138,576.75    | 19,939,341.75   |
|                 | \$14,042,793.37   |
|                 | \$2,793,451.51<br>1,929,957.82<br>\$1,735,699.00<br>15,065,066.00<br>3,138,576.75 |

#### CERTIFICATE OF AUDITORS

The President and Board of Directors, National Biscuit Company, New York, N. Y.

We have made an examination of the consolidated balance sheet of the National Biscuit Company and its subsidiary companies as at December 31, 1934, and of the statement of consolidated income and surplus for the year 1934. In connection therewith, we examined or tested accounting records of the parent company and of its subsidiaries and other supporting evidence and obtained information and explanations from officers and employees of the companies; we also made a general review of the accounting methods and of the operating and income accounts for the year, but we did not make a detailed audit of the transactions.

In our opinion, based on such examination, the accompanying consolidated balance sheet and related statement of income and surplus fairly present, in accordance with accepted principles of accounting consistently maintained by the companies during the year under review, their consolidated position at December 31, 1934, and the results of their operations for the year.

Lybrand, Ross Bros. & Montgomery

February 6th, 1935.

The foregoing balance sheet shows the financial condition of our Company at the close of its thirty-seventh fiscal year.

The new building on Tenth Avenue, in New York City, mentioned in the last report as being under construction, has been completed. is now in operation and meeting all expectations in the simplification of our in and out handling problems. The completion of the bridge connecting our Eleventh Avenue Bakery with all of our other New York City plants has contributed towards further savings in handling costs and operating efficiency.

While we have maintained the volume of our business as compared with last year, the profits have suffered due to extraordinary expenses arising from increased prices of our most important items of raw materials, which are subject to processing taxes, and a general increase in almost all the materials and package supplies entering into our product. The manufacturing costs have also been forced up by increased amounts paid to labor. Price advances to entirely offset these increased costs have been impractical in the face of low buying power existing in the country generally.

### At the present time the Company operates biscuit manufacturing plants in the following thirty-six cities, located in twenty-three states.

| CALIFORNIA<br>Los Angeles<br>Oakland<br>San Francisco | MICHIGAN<br>DETROIT<br>HOLLAND<br>MINNESOTA    | OKLAHOMA<br>OKLAHOMA C<br>OREGON<br>PORTLAND |
|---|--|--|
| COLORADO<br>DENVER<br>GEORGIA<br>ATLANTA              | MINNEAPOLIS MISSOURI KANSAS CITY               | PENNSYLVAN<br>East Liberty<br>Philadelphia   |
| ILLINOIS<br>CHICAGO<br>INDIANA                        | St. Joseph<br>St. Louis<br>NEBRASKA            | YORK TENNESSEE Memphis                       |
| INDIANA INDIANAPOLIS IOWA Des Moines                  | OMAHA NEW YORK BUFFALO                         | TEXAS<br>Houston<br>UTAH                     |
| MAINE<br>PORTLAND<br>MARYLAND                         | New York<br>Niagara Falls<br>OHIO              | SALT LAKE CO<br>WASHINGTON<br>SEATTLE        |
| BALTIMORE<br>MASSACHUSETTS<br>CAMBRIDGE               | Cincinnati<br>Cleveland<br>Dayton<br>Mansfield | SPOKANE<br>WISCONSIN<br>MILWAUKEE            |

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The products of these bakeries are distributed by two hundred sixty selling branches. located in every section of the country. From these selling branches, which are located in important population centers, we are able, with the use of automobiles, to make store door deliveries of more than ninety per cent of our total sales. This makes for fresh merchandise in the stores, a very necessary feature in the handling of a perishable product.

Our quality products and our system of direct-to-the-retailer distribution, together with the work of our salesmen in assisting the retailers to move our products out of the stores, are responsible for our volume of business. The "Uneeda Bakers" name on biscuit and crackers is accepted by retailers and housewives as a guaranty of quality and freshness.

ROY E. TOMLINSON,

President

### **DIRECTORS**

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ROBERT A. FAIRBAIRN

EDWARD F. LOW

EDWARD S. MOORE

ALBERT G. BIXLER

FRANKLIN D'OLIER

HOWARD M. HANNA

OGDEN L. MILLS

PAUL MOORE

Jackson E. Reynolds Roy E. Tomlinson, Chairman

Wynant D. Vanderpool Frederick S. Wheeler

JOHN G. ZELLER

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ROBERT A. FAIRBAIRN EDWARD S. MOORE
PAUL MOORE ROY E. TOMLINSON

FREDERICK S. WHEELER

FRANK E. BUGBEE, Secretary to the Board

Transfer Agent Guaranty Trust Company New York REGISTRAR
FIRST NATIONAL BANK
NEW YORK

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ALBERT G. BIXLER
FREDERICK BEERS
FRANK K. MONTGOMERY
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CLYDE S. STILWELL

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Bread Department
Production Department
Sales Department
Purchasing Department
Legal Department

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Charles E. Dunlap
George A. Mitchell
Charles F. Bliss
George H. Coppers
Henry C. Taylor
Frederick F. Brodesser

Controller
Assistant Controller
Secretary
Assistant Secretary
Treasurer
Assistant Treasurer

